Global Equity Strategy Outlook

Talking points for 2021

Kishore Muktinutalapati

Equity Strategist

Tel: +971 (0)2 696 2358

kishore.muktinutalapati@adcb.com

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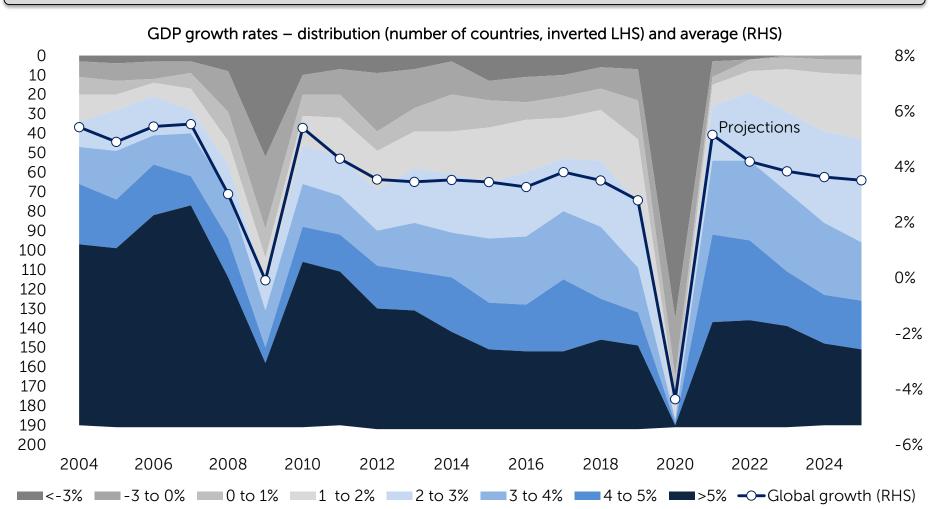


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1. A new economic cycle (1/2)



A strong and broad recovery is on cards for 2021.

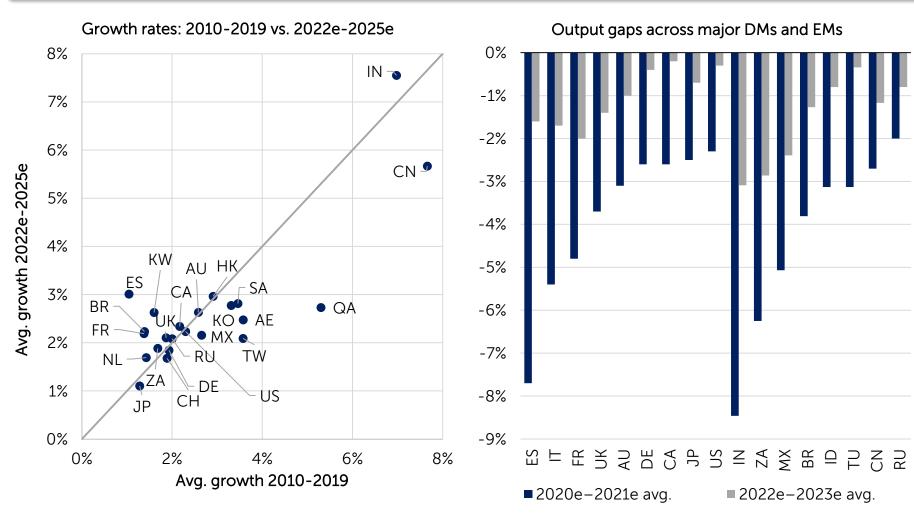


Source: International Monetary Fund (the October 2020 World Economic Outlook), and ADCB Asset Management

1. A new economic cycle (2/2)



Slow growth environment to persist, at best.



Source: International Monetary Fund (World Economic Outlook Database, October 2020), and ADCB Asset Management

2. Vaccine and distribution (1/2)

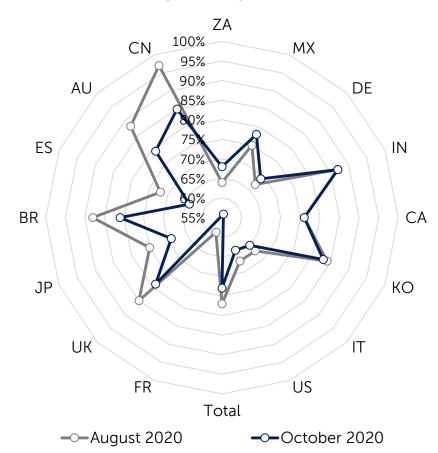
COVID-19 Global statistics



A vaccine and confidence in it are the need of the hour.

7.6% 70 $y = 747.71x^2 - 65,634,825.13x + 1,440,373,711,873.93$ $R^2 = 1.00$ 6.8% 60 6.0% 50 40 5.2% 30 4.4% 20 3.6% 10 2.8% 2.0% Feb-20 May-20 Aug-20 Nov-20 —Confirmed Cases (million) --- Released From Hospital or Recovered (million)

If a vaccine for COVID-19 were available, I would get it – "Agree" (total)**



Source: Johns Hopkins University, Ipsos, Bloomberg, and ADCB Asset Management | Notes: *defined as cumulative number of confirmed deaths as a share of cumulative number of confirmed cases. **Survey of 18.526 online adults aged 16-74 across 15 countries. Share of surveyed adults who said they "strongly agree" or "somewhat agree".

——Fatality rate* (RHS)

2. Vaccine and distribution (2/2)



There are many promising vaccine candidates but there are equal number of issues surrounding them.

Candidate*	Mechanism	Sponsor	Trial Phase
	Recombinant vaccine (adenovirus type 5		
Ad5-nCoV	vector)	CanSino Biologics	3
AZD1222	Replication-deficient viral vector vaccine (adenovirus from chimpanzees)	The University of Oxford; AstraZeneca; IQVIA; Serum Institute of India	3
CoronaVac	Inactivated vaccine (formalin with alum	Sinovac	3
JNJ- 78436735	Non-replicating viral vector	Johnson & Johnson	3
mRNA-1273	mRNA-based vaccine	Moderna	3
N/A	Inactivated vaccine	Wuhan Institute of Biological Products; China National Pharmaceutical Group (Sinopharm)	3
NVX- CoV2373	Nanoparticle vaccine	Novavax	3
BCG vaccine	Live-attenuated vaccine	University of Melbourne and Murdoch Children's Research Institute; Radboud University Medical Center; Faustman Lab at Massachusetts General	2/3
		Hospital	
BNT162	mRNA-based vaccine	Pfizer, BioNTech	2/3
Covaxin	Inactivated vaccine	Bharat Biotech; National Institute of Virology	2

- Numerous vaccine candidates
- Logistical issues
 - Manufacturing
 - Distribution
 - Cold-chains
 - □ 10 billion doses require:
 - 200k pallet shipments
 - □ 15m deliveries
 - D 15k flights (10k Boeing 747)
- Vaccine nationalism
 - Approval clusters
 - Moral dilemma
- Compulsory vaccination

Source: Regulatory Affairs Professionals Society, DHL, IATA, and ADCB Asset Management. | Notes: *data as of 24 October 2020

3. Rebound and recovery (1/1)



Our 'convalescence' model of an economic su	udden stop.
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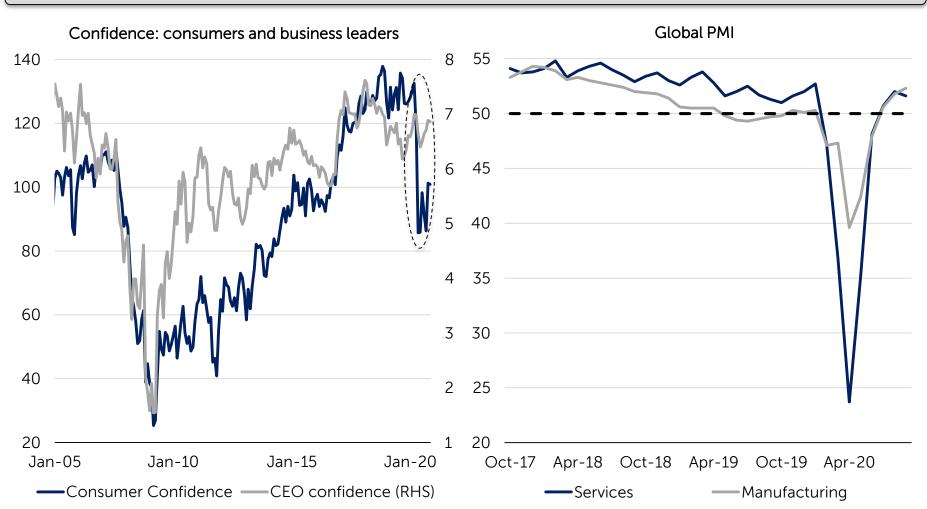
	Shock	Rebound	Recovery
Attitudes	Pessimism	Optimism	Realism
Macro data	Steep falls	Sharp rises (changes matter)	Stabilization (levels matter)
Data surprises	Deep negative	Strong positive	Moderately positive
Policy	Reactive (by perception)	Supportive	Stimulative
Inflation expectations	Fall	Rise	Stabilize
Investor attitudes	Panic	Greed	Sanity
Equity styles	Defensives	Cyclicals	Secular growth

Source: ADCB Asset Management

4. Consumers and businesses (1/1)



Rebound/recovery to be led by consumers and services.

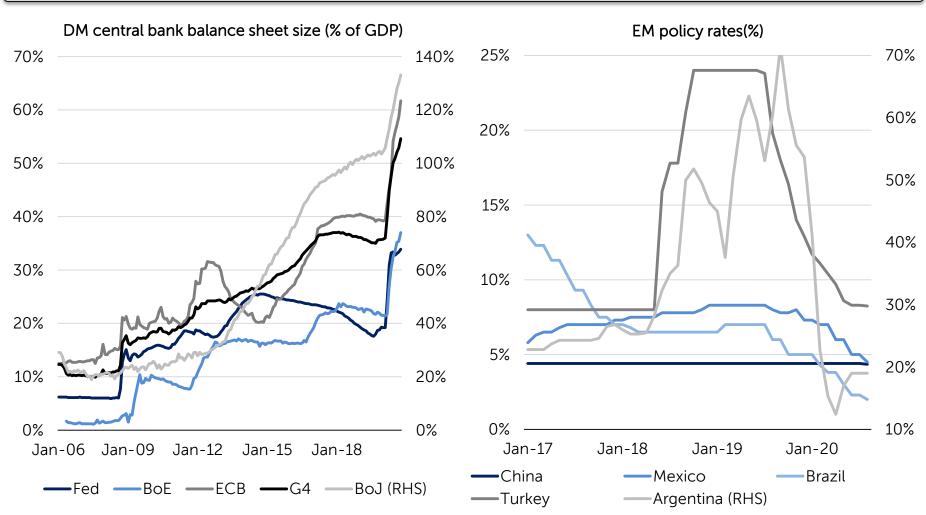


 $Source: Conference\ Board,\ Chief\ Executive\ Magazine,\ Markit,\ Bloomberg,\ and\ ADCB\ Asset\ Management$

5. Policy stimulus (1/2)







Source: Bloomberg, and ADCB Asset Management

5. Policy stimulus (2/2)



Policy needs to turn more 'stimulative' from 'supportive'. IMF advises on the below.

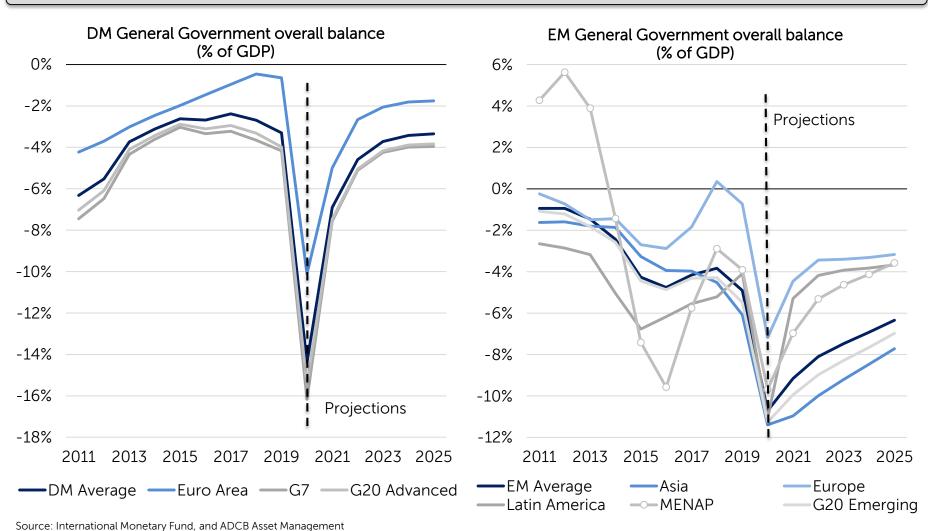
Gradual reopening under uncertainty	Pandemic under control
Maintain accommodation to support the recovery	Maintain accommodation until monetary policy objectives are achieved
Maintain support but adjust pricing to incentivize a gradual exit	Gradually withdraw
Encourage banks to use capital and liquidity buffers to continue lending	Require banks to gradually rebuild capital and liquidity buffers, develop credible plans to reduce problem assets, and create markets for problem assets
Extend moratoria on debt service only if necessary to prevent widespread insolvencies, support viable firms through restructuring	Recapitalize, restructure, or resolve nonviable firms
Provide support to emerging and frontier market economies facing financing difficulties	
	Encourage more proactive management of climate-related risks and green investments
	Encourage greater digital investment to enhance financial sector efficiency and inclusion
	Maintain accommodation to support the recovery Maintain support but adjust pricing to incentivize a gradual exit Encourage banks to use capital and liquidity buffers to continue lending Extend moratoria on debt service only if necessary to prevent widespread insolvencies, support viable firms through restructuring Provide support to emerging and frontier

Source: International Monetary Fund ("Global Financial Stability Report", October 2020), and ADCB Asset Management

6. Twin deficits (1/2)



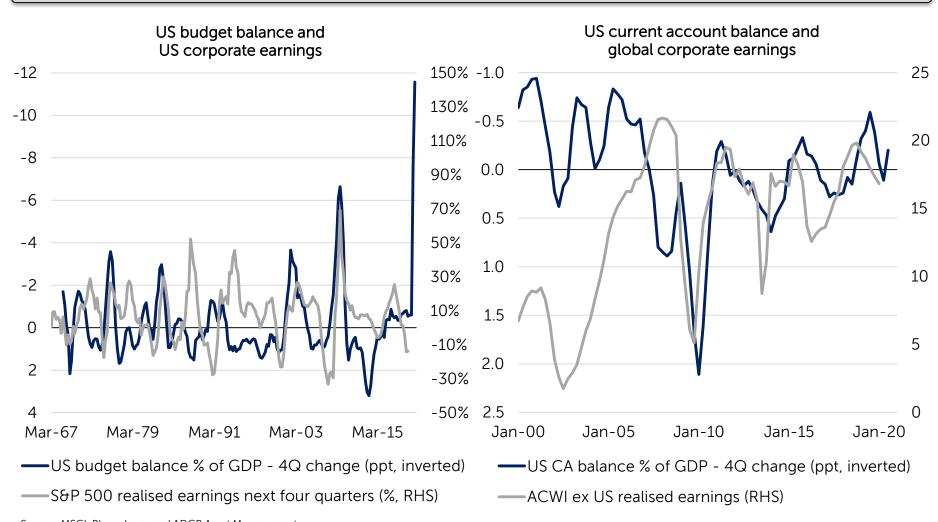
Significant deterioration and recovery in the general government balances.



6. Twin deficits (2/2)



Twin deficits in the US help global corporate earnings.



Source: MSCI, Bloomberg, and ADCB Asset Management

7. Government debt (1/2)



Unprecedented levels of Government leverage limit future growth.

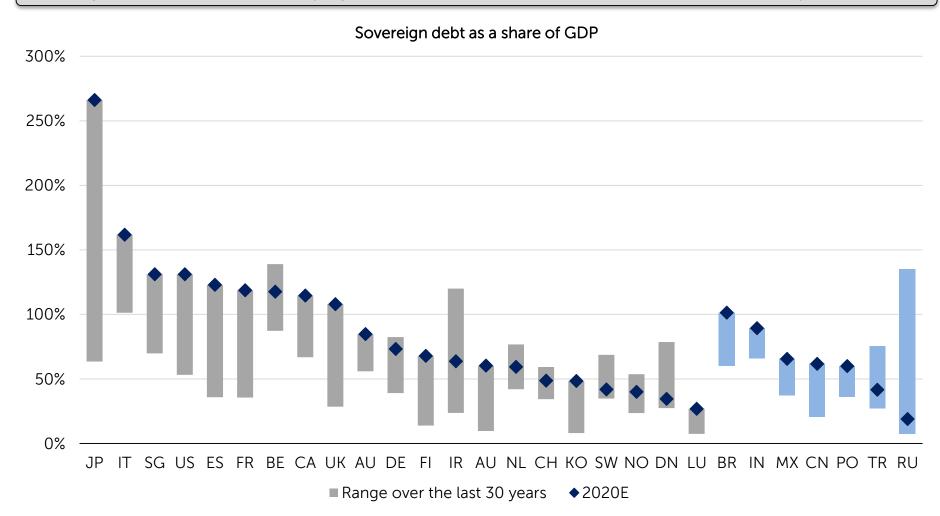


Sources: International Monetary Fund, Maddison Database Project, and ADCB Asset Management. | Note: *The aggregate public-debt-to-GDP series for advanced economies and emerging market economies is based on a constant sample of 25 and 27 countries, respectively, weighted by GDP in purchasing power parity terms.

7. Government debt (2/2)



Sovereign debt has reached historically high levels in most countries. How to think about the debt held by central banks?



Sources: Bank for International Settlements, International Monetary Fund and International Institute of Finance, and ADCB Asset Management.

8. The inflation debate (1/5)



Consumer confidence expectations lead inflation expectations.



Supply-side shock
De-globalizing world
Govts. motivated by high debt
Fiscal stimulus (war spending)
Income distribution policies

Demand-side shock
De-globalizing for 10 years
Demographics are not
supportive
This (war) time is different
Increase in savings
Oil price fall
Technology

Household incomes are 'artificially' high Phillips curve broken

Source: Conference Board, Bloomberg, and ADCB Asset Management

8. The inflation debate (2/5)



10 questions to ask yourself!

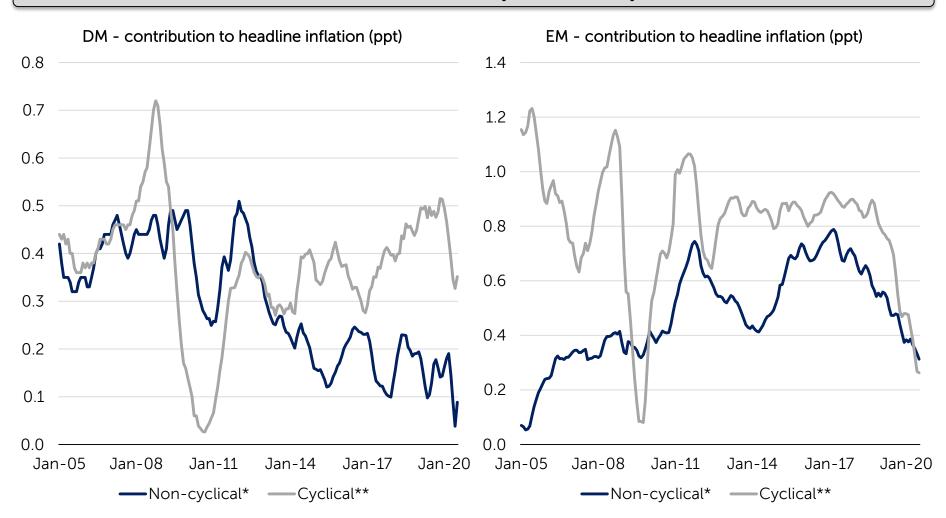
- 1) Which inflation narrative is more dominant macroeconomic or microeconomic?
- 2) Does the Fed really need to care about inflation in its dual mandate especially with a broken Phillips curve?
- 3) Should Fed continue to pursue inflation and run risk of losing its credibility?
- 4) Is there is a big difference inflation of 1.5% and 2.0%, in terms of growth impact?
- 5) Are we measuring inflation correctly reflecting the new digital economy?
- 6) Is higher inflation good for consumers with weak outlook?
- 7) What will an average citizen like to take higher inflation or higher taxes?
- 8) Will the Fed like to use inflation to reduce the value of debt?
- 9) Do lower real yields now really reflect stronger economic growth or stagflation risks?
- 10) Should we consider the asset price inflation as a consolation for Fed's consistent undershooting of its inflation target?

Source: ADCB Asset Management

8. The inflation debate (3/5)



Decline in inflation is observed in both cyclical and non-cyclical sectors.

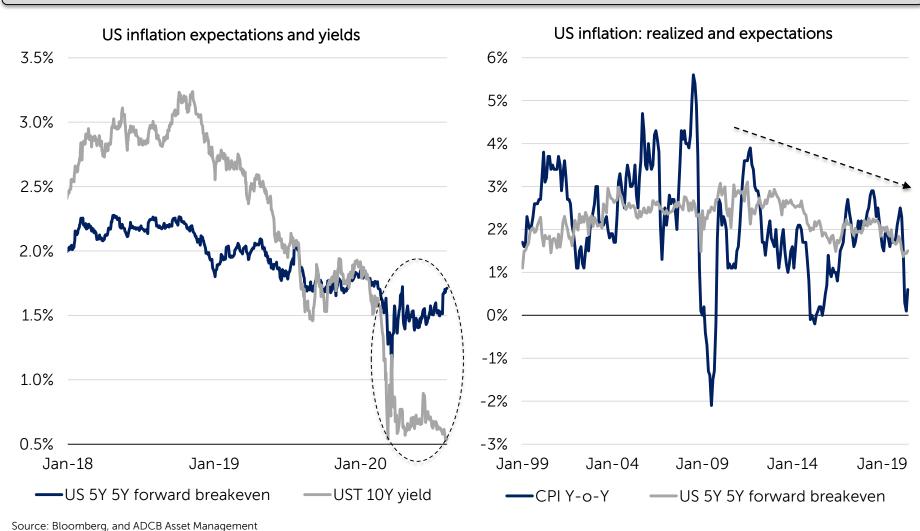


Source: International Monetary Fund, Eurostat, OECD, and ADCB Asset Management | Notes: *Non-cyclical components include clothing and footwear, communication, education, health and miscellaneous goods and services. **Cyclical components include furnishing, household equipment and routine household maintenance, housing recreation, hotels etc.

8. The inflation debate (4/5)



Inflation expectations have risen creating a 'negative yield' environment in the US.

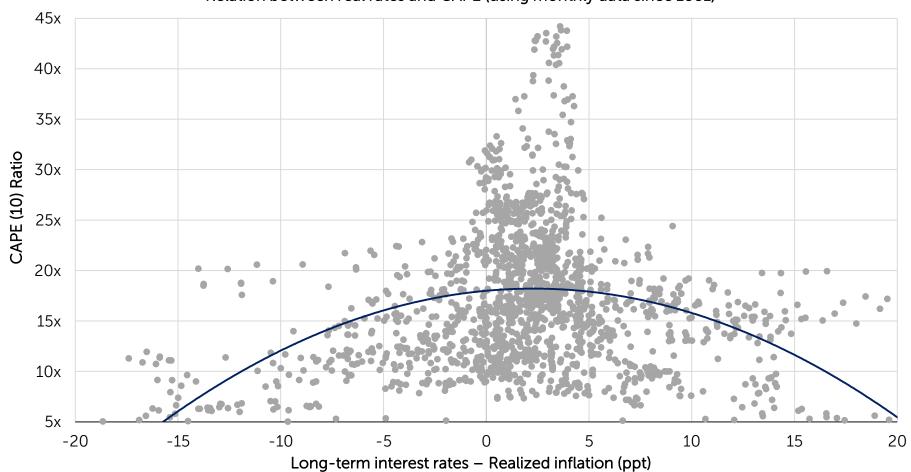


8. The inflation debate (5/5)



We (equity investors) prefer it not too hot, not too cold!

Relation between real rates and CAPE (using monthly data since 1881)

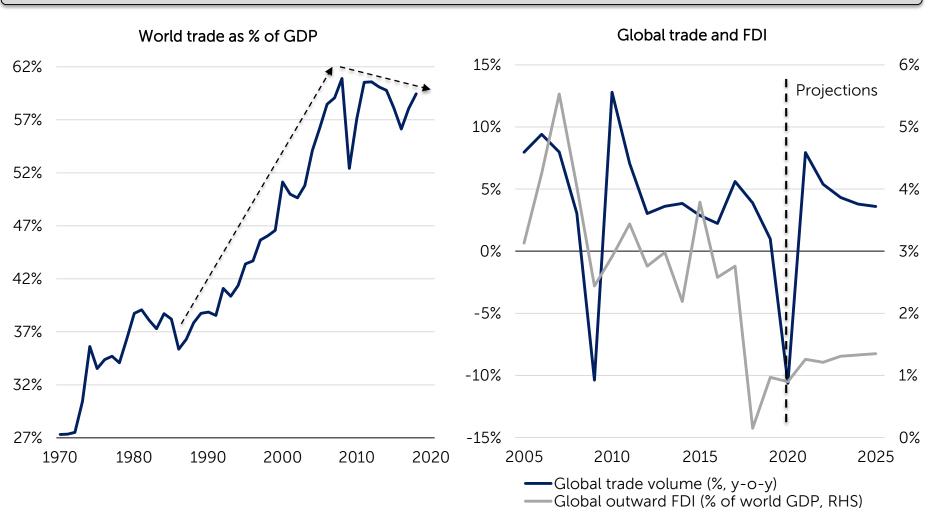


Source: Robert J. Shiller "Stock Market Data Used in "Irrational Exuberance" Princeton University Press, 2000, 2005, 2015, updated", and ADCB Asset Management

9. Accelerated deglobalization (1/4)



Structural decline in trade-driven growth. Cyclically, trade volumes could bounce next year.

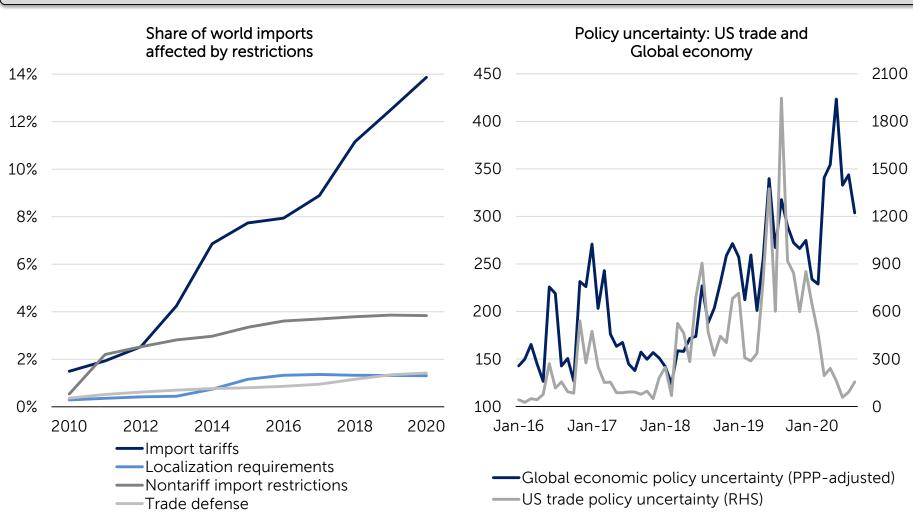


Source: World Bank, International Monetary Fund, and ADCB Asset Management

9. Accelerated deglobalization (2/4)





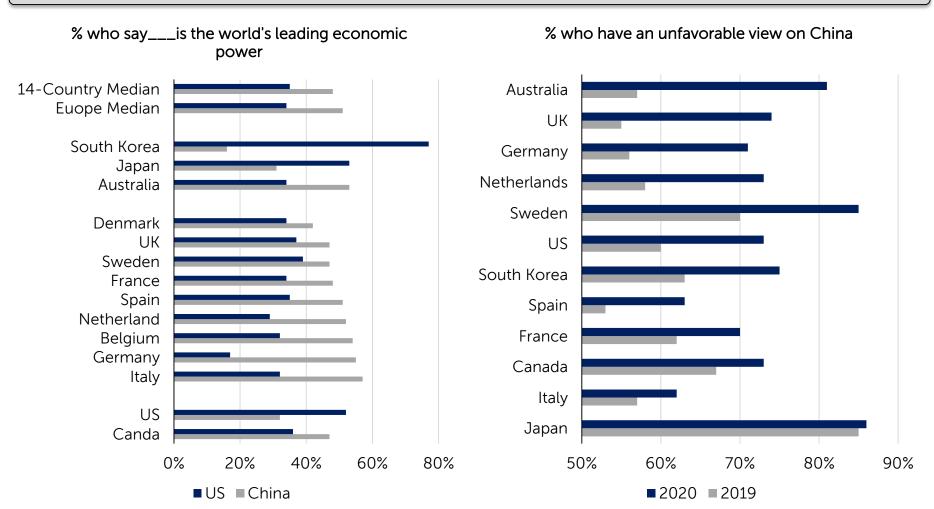


Source: Global Trade Alert, Baker, Bloom and Davis, International Monetary Policy, and ADCB Asset Management

9. Accelerated deglobalization (3/4)



Global view of economic leadership is divergent, and unfavorable view on China is at historic highs.



Source: PEW Research Center (Summer 2020 Global Attitudes Survey, Q14 and Q8b), and ADCB Asset Management

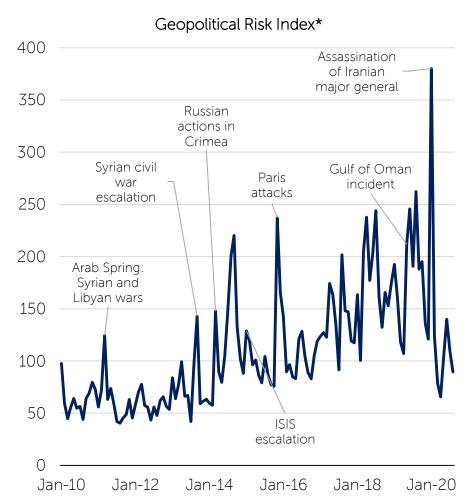
9. Accelerated deglobalization (4/4)



Trade unlikely to be the driver of growth. Watch out for any geopolitical risk events.

Relative winners

- DEconomies that are more reliant on domestic demand to those that depend on exports
- Countries that have self-sufficient economic models over those that are reliant on external support
- Description Equity markets whose index composition is more titled towards domestic consumption than to global consumption/trade
- D Services sector over manufacturing sector
- Small and mid-cap stocks over large caps
- Companies with low cross-border revenueasset mismatch
- Companies that have high internal growth rates
- Defense stocks as countries adopt more isolated and nationalist approach
- Cybersecurity companies

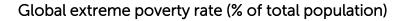


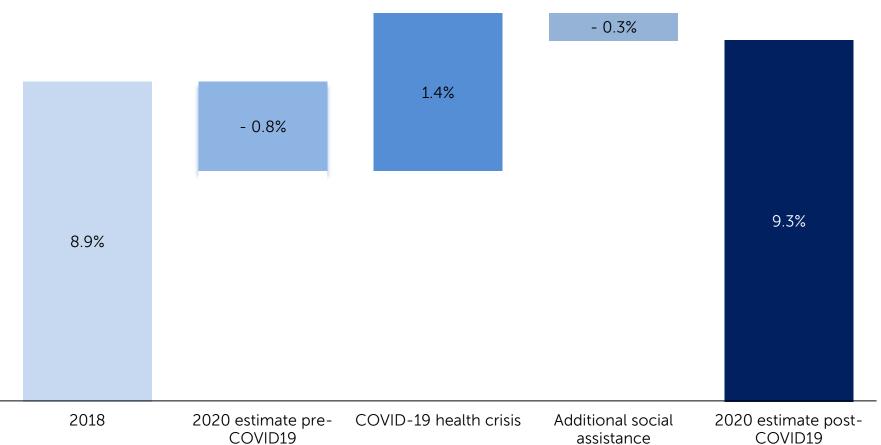
Source: Caldara and Lacoviello (2018), International Monetary Fund, and ADCB Asset Management | Notes: *Index of number of articles related to geopolitical risk in news papers (electronic archives of 11 national and international) as a share of total number of news articles.

10. Societal inequity (1/2)



Global extreme poverty has risen at the margin, despite social assistance.

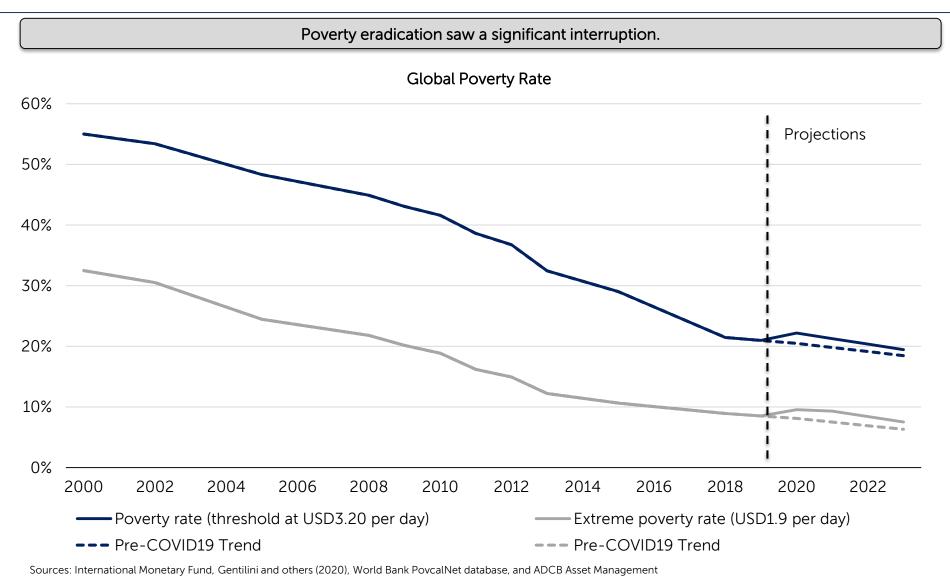




Sources: International Monetary Fund, Gentilini and others (2020), World Bank PovcalNet database, and ADCB Asset Management

10. Societal inequity (2/2)

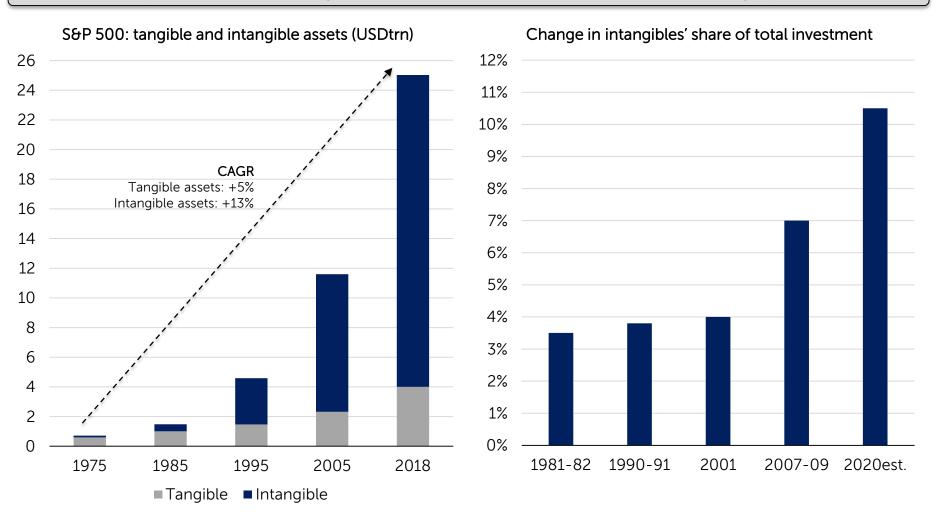




11. Creative destruction (1/2)



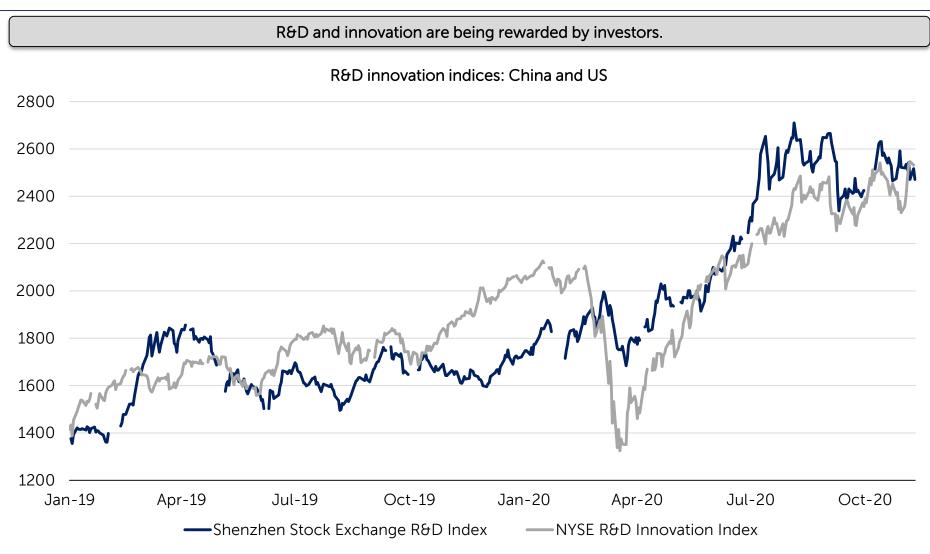
Rapid rise of share of intangibles (in total assets and investments) is the most defining aspect.



Source: Aon ("2019 Intangible Assets Financial Statement Impact Comparison Report", April 2019), Carlyle, Bureau of Economic Analysis, Bloomberg, and ADCB Asset Management

11. Creative destruction (2/2)

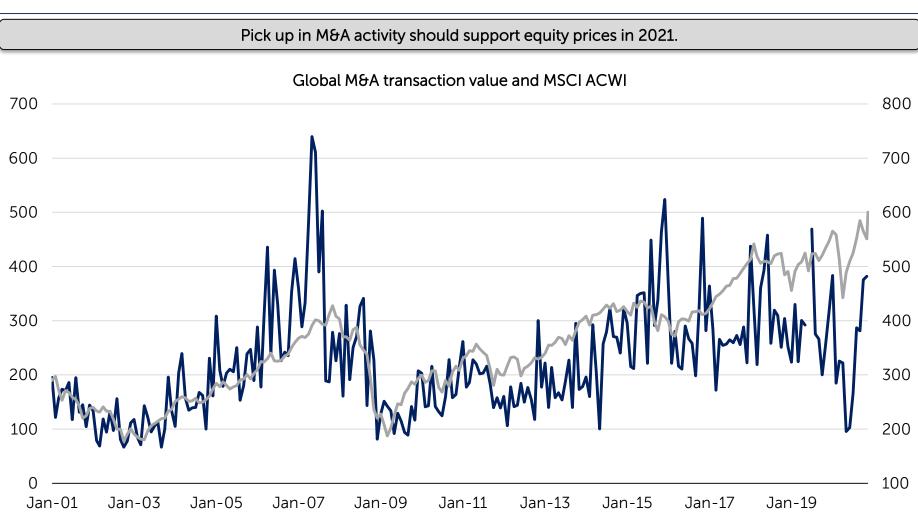




 $Source: Shenzhen\ Stock\ Exchange,\ NYSE,\ Bloomberg,\ and\ ADCB\ Asset\ Management$

12. Corporate restructuring (1/2)





---MSCI ACWI (RHS)

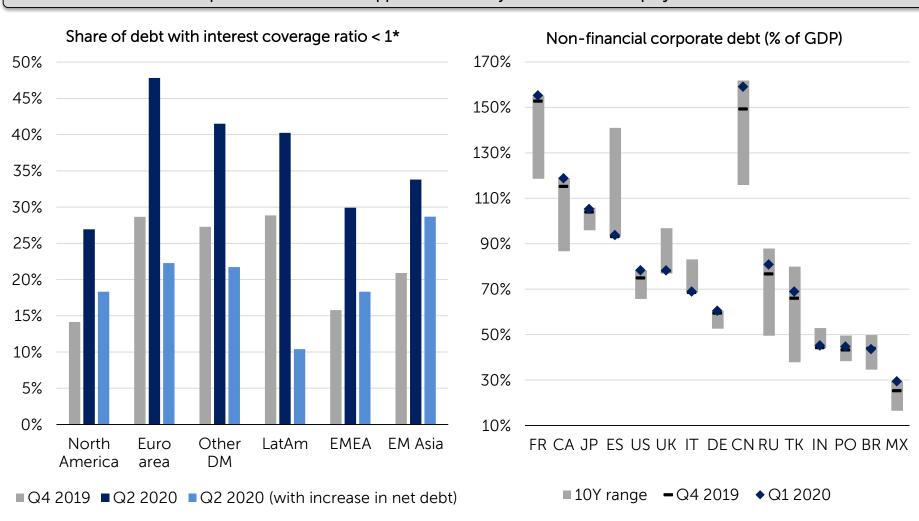
—Global M&A transaction value (USDbn)

Source: MSCI, Bloomberg, and ADCB Asset Management

12. Corporate restructuring (2/2)



Corporate debt does not appear to be a major constraint for equity investors.

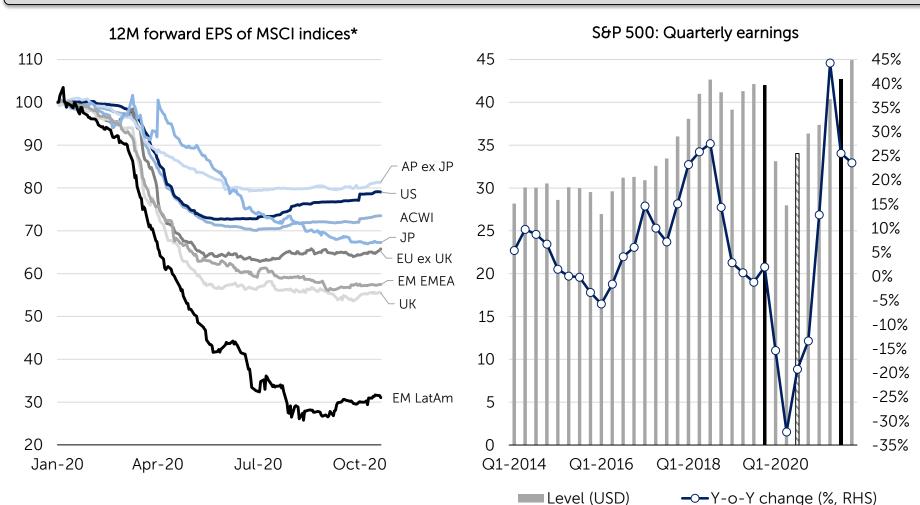


Source: Bank for International Settlements, Bloomberg, and ADCB Asset Management

13. Earnings recovery (1/3)



Earnings downgrades are largely behind us.

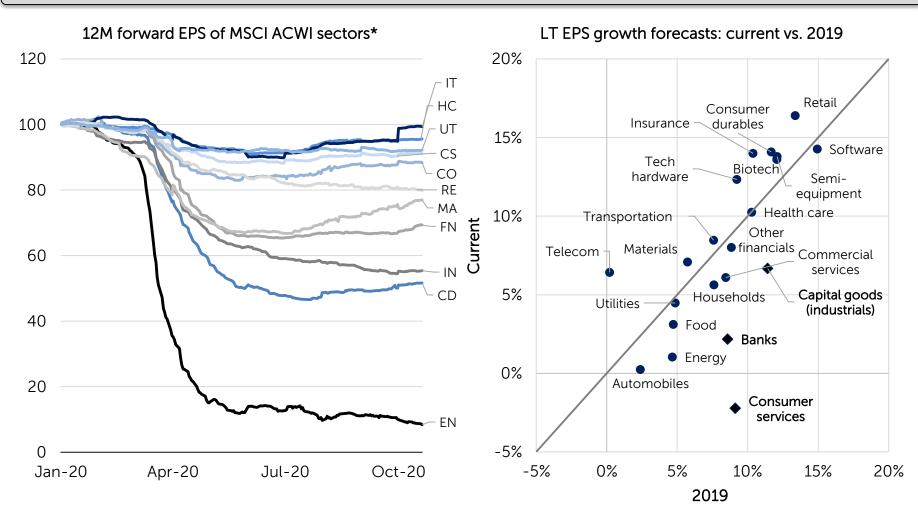


Source: MSCI, S&P, Bloomberg, and ADCB Asset Management | Notes: *in USD terms, indexed to 100 at the start of the year

13. Earnings recovery (2/3)



Focus will shift to long-term earnings trends.

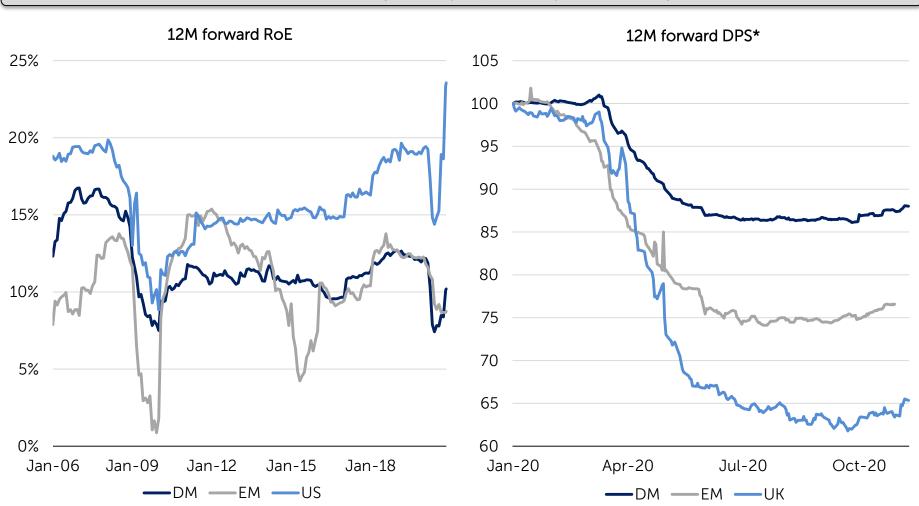


Source: MSCI, IMF, Bloomberg, and ADCB Asset Management | Notes: *in USD terms, indexed to 100 at the start of the year; IT: Information Tech, HC: Healthcare, UT: Utilities, CS: Cons. Staples, CO: Comm. Services, RE: Real Estate, MA: Materials, FN: Financials, IN: Industrials, CD: Cons. Discretionary and EN: Energy.

13. Earnings recovery (3/3)



2021 is set to see a strong recovery in profitability and dividend growth.

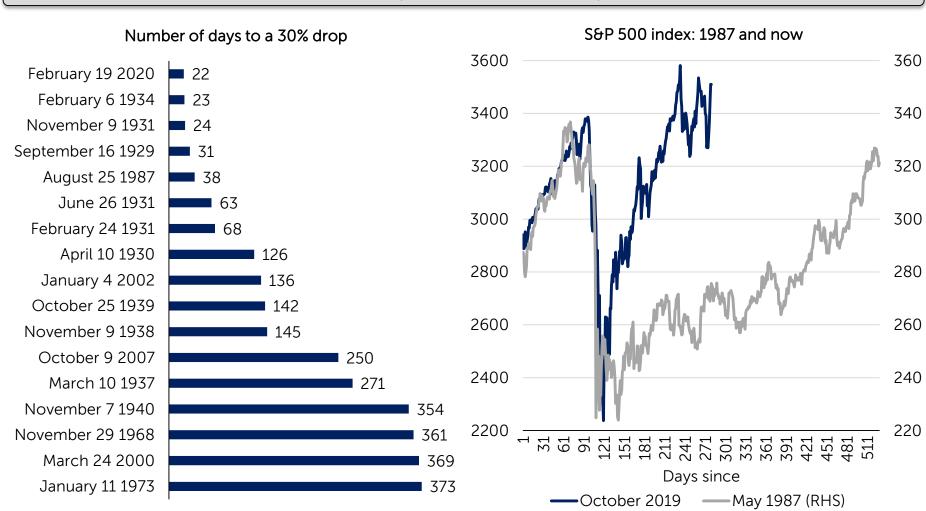


 $Source: MSCI, Bloomberg, and ADCB Asset Management \mid Notes: \\ *in USD terms, indexed to 100 at the start of the year. \\$

14. The right template (1/1)



Risk velocity has increased dramatically.

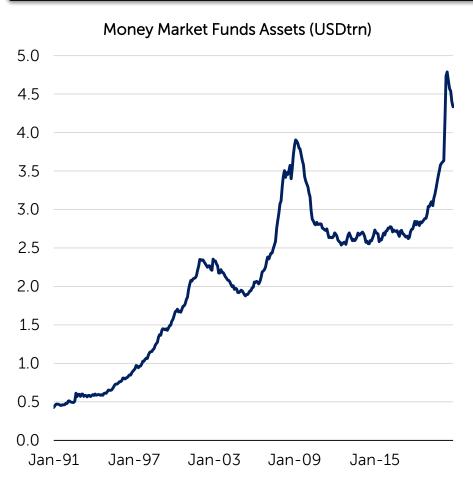


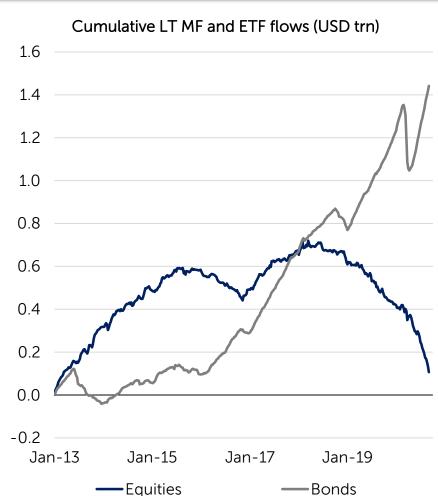
Source: S&P, Bank of America Global Research, Bloomberg, and ADCB Asset Management

15. There is no alternative (1/2)



Equity sentiment remains bearish and fund flows indicate very light positioning.

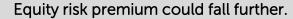


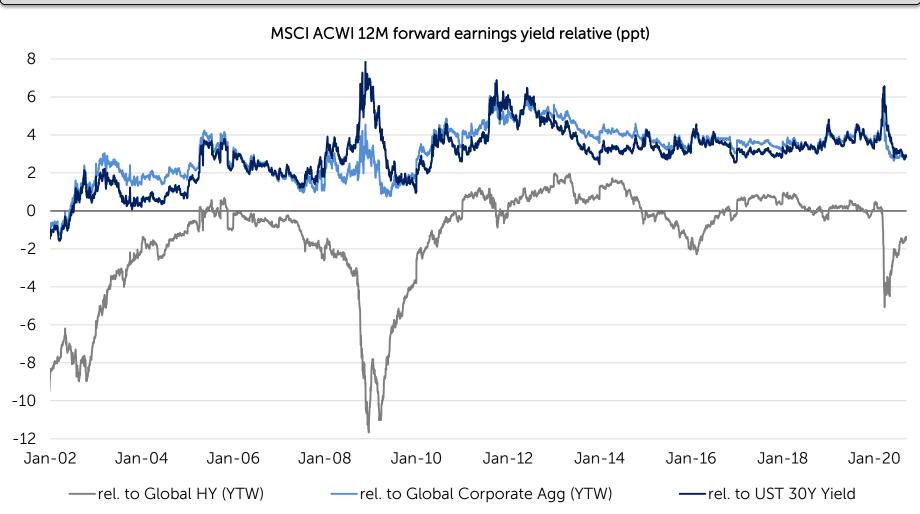


Source: The Investment Company Institute, Bloomberg, and ADCB Asset Management

15. There is no alternative (2/2)



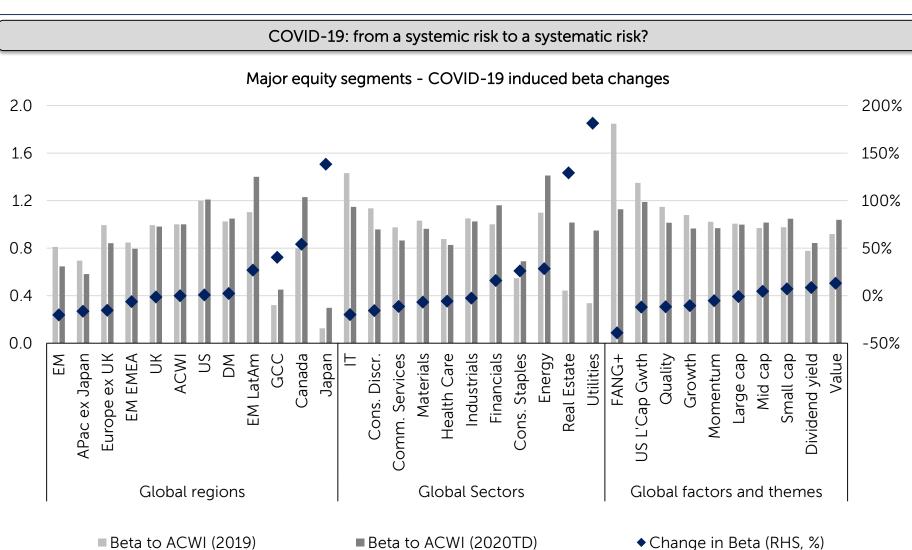




Source: MSCI, Bloomberg, and ADCB Asset Management

16. Beta normalization (1/4)



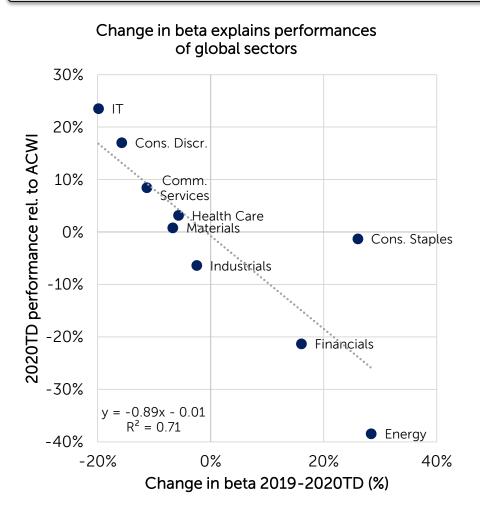


Source: MSCI, NYSE, Bloomberg, and ADCB Asset Management

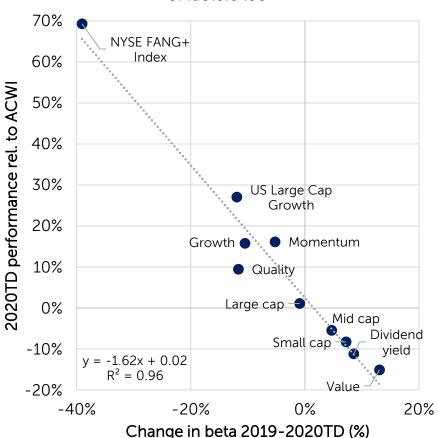
16. Beta normalization (2/4)



COVID-19 induced beta shift explains relative performance of various segments.







Source: MSCI, NYSE, Bloomberg, and ADCB Asset Management

16. Beta normalization (3/4)



If COVID-19 has caused a beta shift, a vaccine will likely reverse it!

	Beta		Change in Beta	YTD perf.
MSCI ACWI Industry	ACWI (2019)	ACWI (2020TD)	2019-2020TD	rel. to ACWI
Energy Equipment & Services	1.72	1.84	7%	-50%
Consumer Finance	1.29	1.83	42%	-25%
Aerospace & Defense	1.09	1.43	31%	-30%
Oil Gas & Consumable Fuels	1.07	1.39	31%	-40%
Banks	0.98	1.14	16%	-31%
Airlines	0.94	1.11	18%	-46%
Insurance	0.90	1.08	19%	-19%
Industrial Conglomerates	1.20	1.06	-11%	-15%
Construction & Engineering	0.85	0.92	8%	-20%
Transportation Infrastructure	0.55	0.84	53%	-24%
Tobacco	0.70	0.83	18%	-16%
Hotels Restaurants & Leisure	0.86	1.19	39%	-15%
Thrifts & Mortgage Finance	0.24	0.74	212%	-31%
Indp. Pwr. Producers & Renewable Electricity Producers	0.59	0.74	26%	-18%
Diversified Telecommunication Srvs.	0.50	0.73	45%	-16%
Real Estate Mgmt. & Development	0.60	0.56	-6%	-20%
Gas Utilities	0.36	0.54	48%	-17%

Colour legend

Cyclicals

Financials

Defensives

Source: MSCI, Bloomberg, and ADCB Asset Management

16. Beta normalization (4/4)



If COVID-19 has caused a beta shift, a vaccine will likely reverse it!

Diversified telecoms
Gas utilities
Hotels, Rest. & Leisure
REMD
Renewable Elec. Prod.
Tobacco
Transport infra.

Consumer finance
Banks
Insurance
Thrifts & Mortg. Fin.

Aerospace & Defense Airlines Construction & Engg. Energy eq. & services Industrial congloms. Oil, gas & cons. Fuels

LowSource: MSCI, GICS, Bloomberg, and ADCB Asset Management

Market

Macro

High

COVID-19 beta

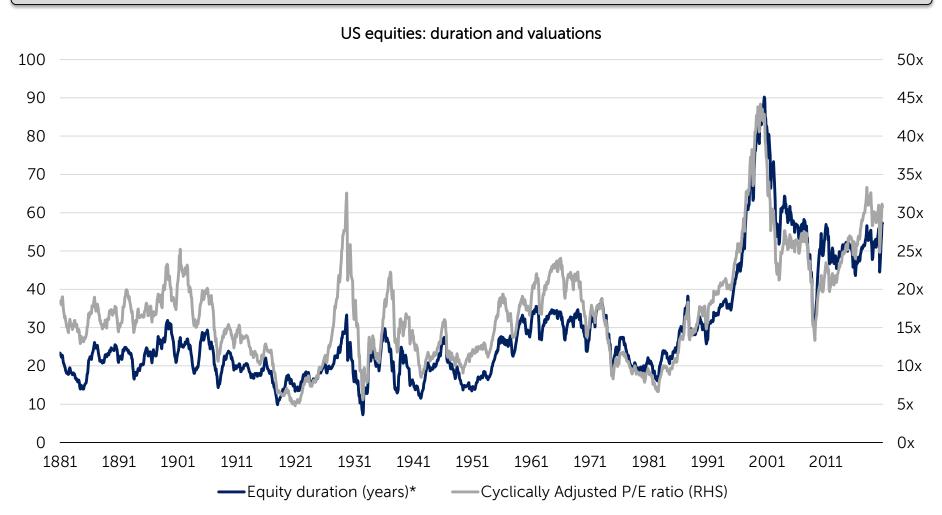
Low

Market beta High

17. Duration risk for equity portfolios (1/2)



Increased 'growth' concentration has pushed up valuations and has also increased the duration.



Source: Robert J. Shiller (Stock Market Data Used in "Irrational Exuberance" Princeton University Press, 2000, 2005, 2015, updated), and ADCB Asset Management | Notes: *Calculated as price/dividend for S&P composite.

17. Duration risk for equity portfolios (2/2)



Cross-asset correlations are elevated once again.



Considerations

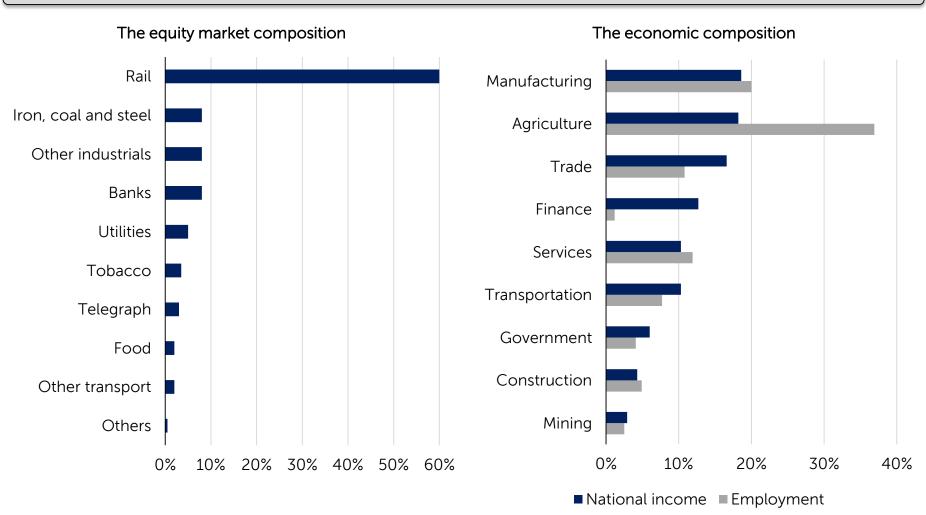
- Consider duration across other assets in the portfolio
- Add marginal 'cyclical tilt' to equity portfolios
- Own dividend plays
- Incremental equity exposure through longer-date call options
- Hedging the interest rate tail risk by selling equity puts

Source: Bloomberg, International Monetary Fund, and ADCB Asset Management | Notes: *Calculated from one year rolling weekly returns of indices: MSCI World, MSCI EM, BBGA IG Credit, BBG HY, S&P Global Leveraged Loan, BBGA Mortgages, JPM EMBI, JPM Corporate EMBI and Bloomberg Commodities.

18. Not the dot-com bubble (1/6)



1900 America: Equity market can continue to reward innovations for a very long time.

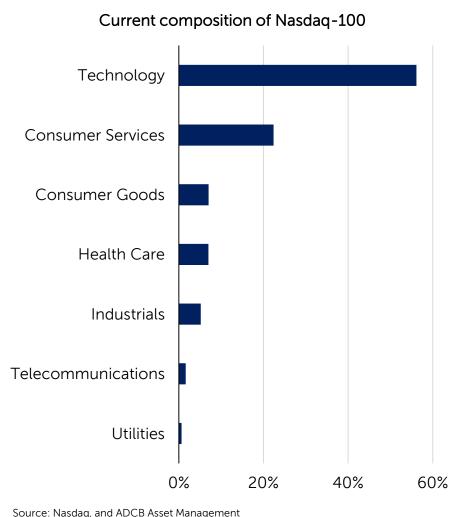


Source: The Dimson–Marsh–Staunton (DMS) database, Federal Reserve Bank of St. Louis, Bloomberg, and ADCB Asset Management

18. Not the dot-com bubble (2/6)



At the peak of the dot-com bubble, technology was 75% of Nasdag.



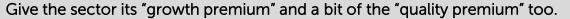
- Technology in the driver's seat
 - Apple
 - Google
 - Microsoft
- Beyond pure tech; still pure innovation
 - Alexion
 - BioMarin
 - Regeneron
- Not your father's retail
 - Amazon
 - PayPal
 - Starbucks
- The media is the (innovation) message
 - Comcast
 - SiriusXM
 - Viacom

Source: Nasdaq, and ADCB Asset Management

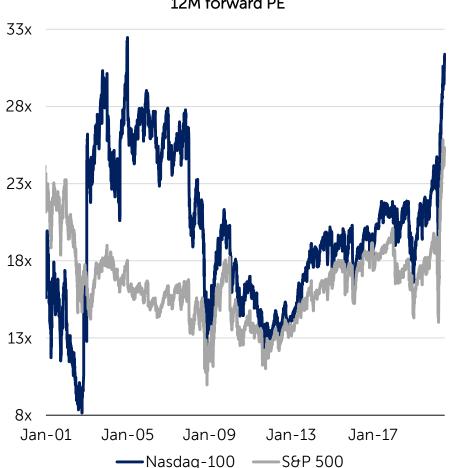
Market

18. Not the dot-com bubble (3/6)







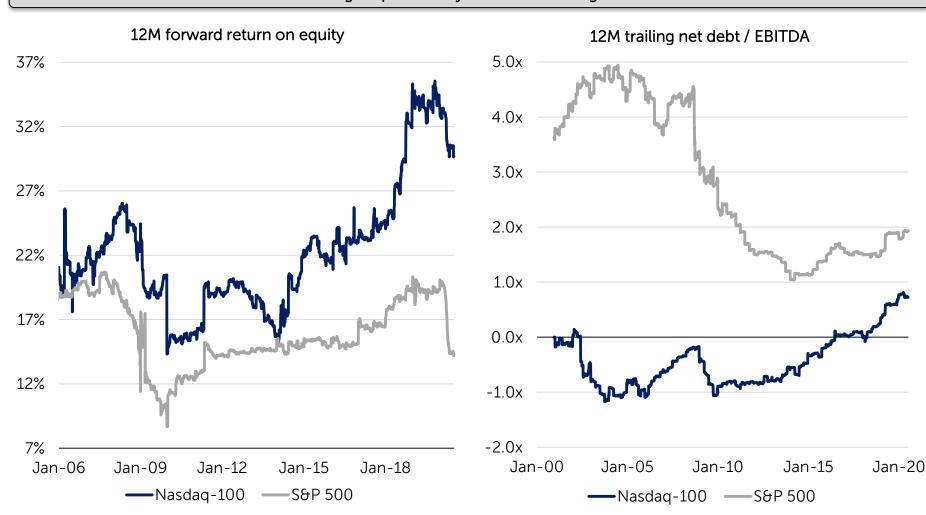


Source: Nasdaq, S&P, Bloomberg, and ADCB Asset Management

18. Not the dot-com bubble (4/6)



Higher profitability and lower leverage.

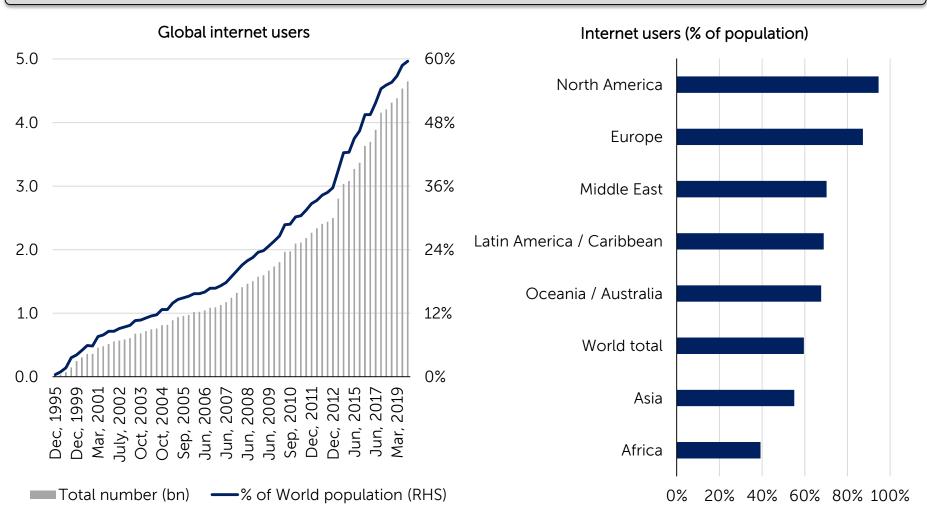


Source: Nasdaq, S&P, Bloomberg, and ADCB Asset Management

18. Not the dot-com bubble (5/6)



Internet use has grown substantially across the world and its use is highest in the developed world.

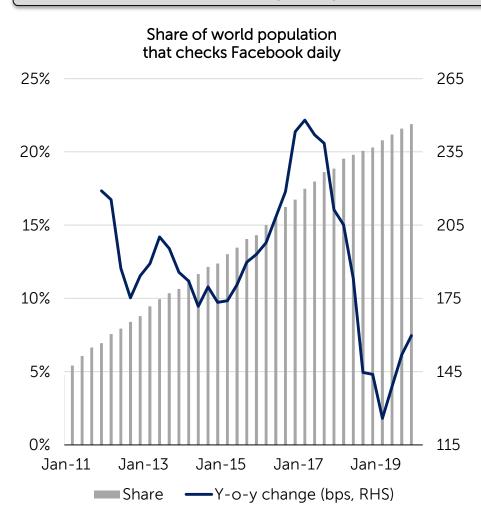


Source: IDC, C.I. Almanac, Nua Ltd., Internet World Stats, and ADCB Asset Management

18. Not the dot-com bubble (6/6)



Usage of digital platforms is rising strongly but is still very low!



% of adults who have heard of the following terms

39% Crowdfunding

27% Sharing economy"

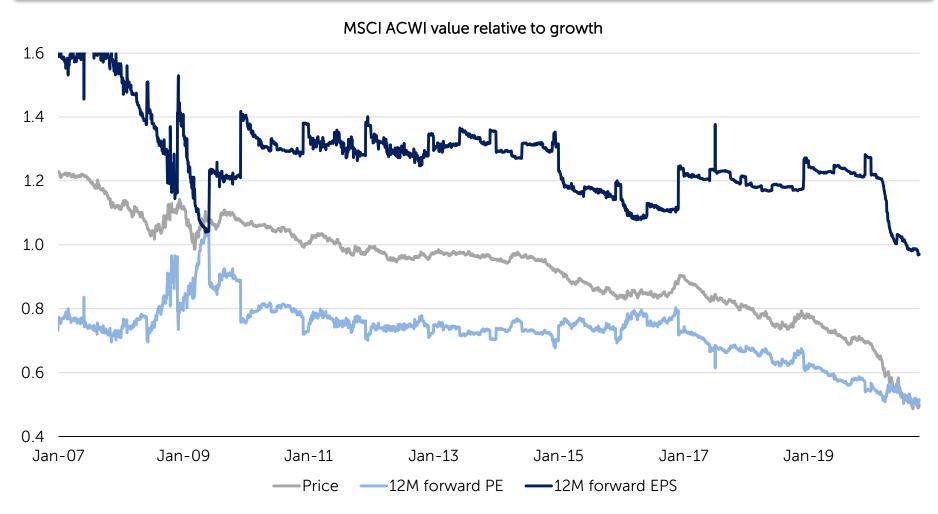
11% Gig economy"

 $Source: Company\ reports,\ PEW\ Research\ Center,\ Bloomberg,\ and\ ADCB\ Asset\ Management$

19. Value or growth (1/5)



Value continues to become 'cheap'. Relative performance driven by derating of multiples and not earnings.



19. Value or growth (2/5)



Value stocks outperform when cyclical conditions improve. US value outperformance and US ISM 30% 20% 10% 0% -10% -20% -30%

Source: S&P, ISM, Citi, Bloomberg, and ADCB Asset Management | Notes: *The Manufacturing & Non-Manufacturing ISM is calculated by Bloomberg by applying the real value added by the manufacturing industry by year to the manufacturing index and giving the remainder percent to the non-manufacturing index. Percent of GDP data is obtained from bea.gov

Jan-14

——S&P 500: value relative to growth (6M change, %)

Jan-10

Jan-02

Jan-06

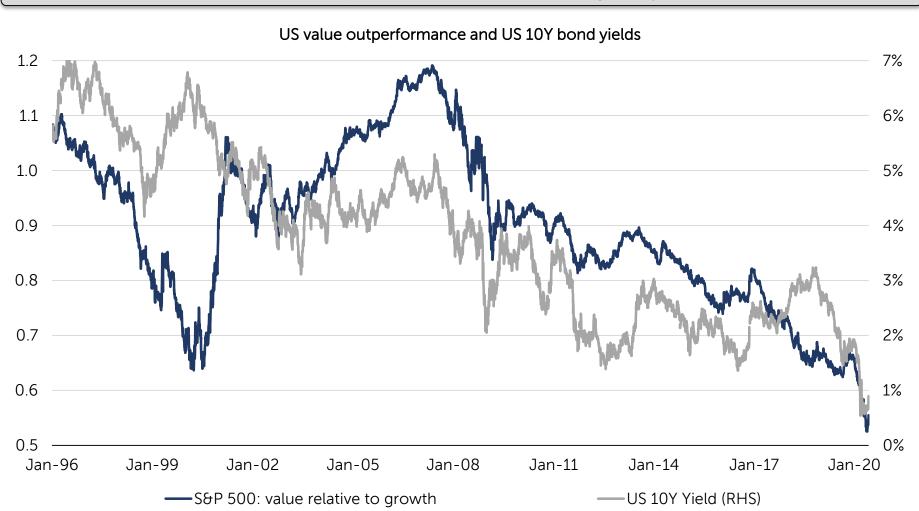
-US ISM composite* (6M change)

Jan-18

19. Value or growth (3/5)



Value stocks outperform in an environment of rising bond yields.

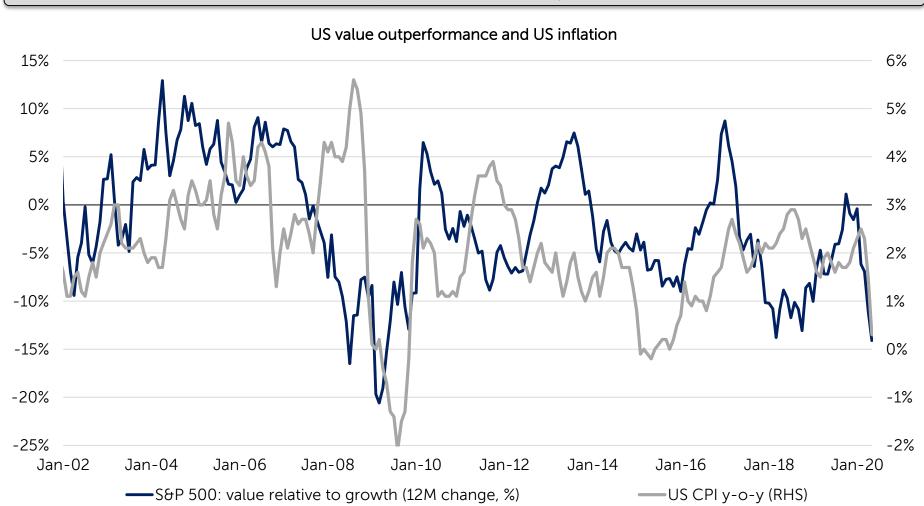


Source: S&P, Bloomberg, and ADCB Asset Management

19. Value or growth (4/5)



Value stocks outperform in an inflationary environment.



Source: S&P, Bloomberg, and ADCB Asset Management

19. Value or growth (5/5)



Veterans* adapting to disruption



- CEO Doug McMillon referred to Walmart as a "technology company."
- Partnered with Microsoft for cloud computing and Google for voice-activated shopping.
- Made a number of acquisitions to elevate its e-commerce platform.
- Made investments in in-store automation that will eventually enhance operations efficiency.



- "We are a global energy business with an enormous reach across the world's energy system. Our industry is changing faster than at any time in our lifetime, driven in part by innovative technological advances."
- Investing in industrial-grade AI software previously used in deep space exploration missions.
- Deploying seabed robots for underwater environments and working with huge amounts of real-time data.

J.P.Morgan

Macro

Market

- Invests USD11bn per year on technology.
- The company also invested in partnerships with high-profile startups, including OnDeck and Roostify to the tune of USD600mn.
- Corporate & Investment Bank division uses machine learning to personalize the digital experience of its research platform.
- Is the first major bank to roll out an Alpowered virtual assistant that will make it easier for corporate clients to move money around the world



- "As we transform our company for the future, we'll keep delivering the very best vehicles and services to our customers, and we'll keep seeing things not as they are, but as they can be."
- Unveiled the Chevrolet Bolt EV, the industry's first affordable, long-range electric vehicle.
- Acquired a stake in rideshare provider Lyft.

53

 CEO Mary Barra announced a new vision: a future with Zero Crashes, Zero Emissions, and Zero Congestion.

Source: Company websites, and Forbes | Notes:*not a complete list; no specific selection criteria applied for four companies mentioned; just to provide context across various sectors.

20. Responsible investing (1/4)



ESG is going mainstream with interest in sustainable/impact investing rising strongly over recent years.

- Millennials are taking over from the baby boomers.
- ▶ 67% of millennials consider investments as a way to express their social, political and environmental values; while only 36% of the baby boomers felt so.
- ▶ 90% of the millennials want to grow their allocations to responsible investments over the next five years.
- Accenture estimates that roughly USD30trn of wealth will be transferred from the baby boomers to 90 million millennials over the next few decades.
- Bank of America estimates that over the next two to three decades, the millennial generation could put between USD15trn and USD20trn into USdomiciled ESG investments, would roughly double the size of the US equity market.

Source: Accenture, Bank of America, Morgan Stanley, US Trusts' Insights, and ADCB Asset Management

20. Responsible investing (2/4)



ESG is responsible investing.

Environmental (conserving the nature)

- Biodiversity
- Climate change
- Deforestation
- Energy efficiency
- Pollution
- Waste management
- Water scarcity

Social (caring about people)

- Community relations
- Customer satisfaction
- Data protection and privacy
- Employee engagement
- Diversity and inclusion
- Human rights
- Labor standards

Governance (running a company)

- Audit committee structure
- Board composition
- Bribery and corruption
- Executive compensation
- Lobbying
- Political contributions
- Whistleblower schemes

Source: CFA institute, McKinsey, and ADCB Asset Management

Macro

Market

20. Responsible investing (3/4)



Integrating ESG into portfolios is neither art nor science, it is craft.

Investing with a systematic and explicit inclusion of ESG risks and opportunities with the intention to enhance long-term risk-adjusted returns.

- •Investing with a systematic and explicit inclusion of ESG risks and opportunities in investment analysis.
- •Investing with a systematic and explicit inclusion of ESG factors in portfolio construction.
- Preferring companies with better or improving ESG profiles relative to sector peers.
- •Investing based on trends or structural shifts, such as social, industrial and demographic trends.
- Entering into a dialogue with companies on ESG issues and exercising both ownership rights and voice to effect change.

Investing in alignment with an organization or individual's moral values and beliefs

- Preferring companies with better or improving ESG profiles relative to sector peers.
- Avoiding securities on the basis of an organization or individual's values, standards and norms, or other ESG considerations.
- Entering into a dialogue with companies on ESG issues and exercising both ownership rights and voice to effect change.
- A traditional umbrella term that can be used to describe a values-based approach to investing, with an eye towards reducing exposure to negative externalities. Also known as "ethical investing" or "norms-based investing."
- •Aligning investments with faith-based values. Faith-based investing often involves avoiding investments in companies whose business activities are viewed as violating the teachings of a given faith. It may also include aims to generate measurable social (or occasionally environmental) impacts.

Investing with the intention to support positive social or environmental benefits alongside a financial return

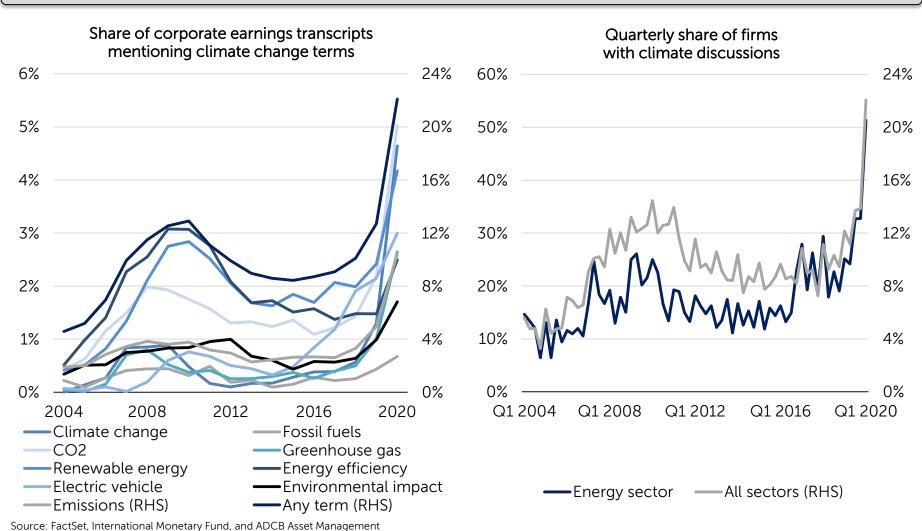
- •Investing with the intention to generate measurable positive social or environmental benefits.
- •Investing based on trends or structural shifts, such as social, industrial and demographic trends.
- Entering into a dialogue with companies on ESG issues and exercising both ownership rights and voice to effect change.
- •Aligning investments with organisational values or to further philanthropic goals. Mission-related investments often aim to generate measurable positive social or environmental impacts. Often interchangeable with "impact investing."

Source: MSCI, and ADCB Asset Management

20. Responsible investing (4/4)



Climate change discussions have increased recently.



21. Building equity culture (1/2)



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	Global Bonds	Global Equities	US Cash	US Bonds	US Equities
Geometric mean (%)	2.0	5.2	0.8	2.0	6.5
Arithmetic mean (%)	2.5	6.6	1.0	2.5	8.5
Standard deviation (ppt)	10.9	17.4	4.6	10.3	19.9
Return per unit risk	0.23	0.38	0.22	0.24	0.43
Min. Return (%)	-31.6	-41.5	-15.1	-18.1	-38.6
Min. Return year	1919	2008	1946	1917	1931
Max. Return (%)	46.0	67.6	20.0	35.2	55.8
Max. Return year	1933	1933	1921	1982	1933

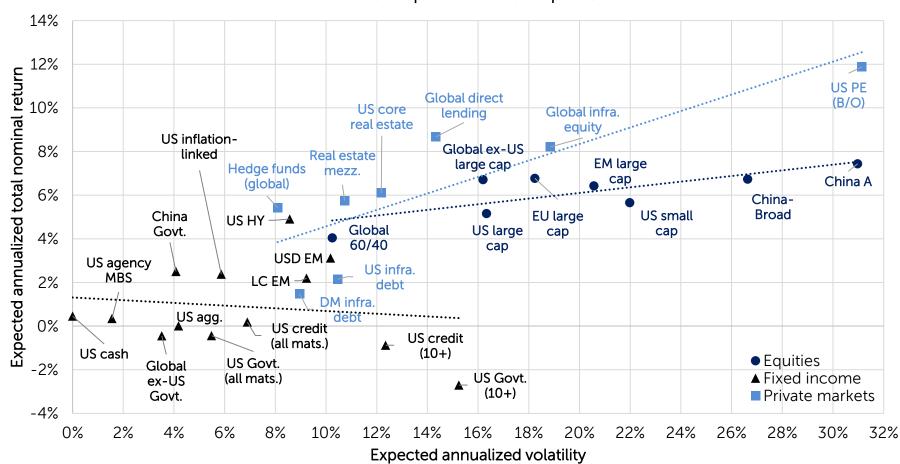
Source: The Dimson-Marsh-Staunton Global Investment Returns Database

21. Building equity culture (2/2)



A good spread is available within equities.

BlackRock Capital Market Assumptions – 5Y*



Source: BlackRock (Capital Market Assumptions, August 2020) | Notes: *US dollar return expectations for all asset classes are shown in unhedged terms, with the exception of global ex-US Treasuries and hedge funds

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